Medicaid Innovations
Medicaid Directors – NAMD Survey

• Top Priorities – 77% identified 4 or more
  o Payment and Delivery System Reform
  o ACA Implementation
  o LTSS and Duals
  o Eligibility and Enrollment Systems
• Average Tenure 2 years 3 months
• Median Staff 359 (46-3,348)
• Median Budget $6.1 B ($632 m - $90 B)
Medicaid 50\textsuperscript{th} Anniversary

- 70 m
- 1 in 3
- 1 in 7
- 10 m
- 25%
- 38 States
- 500 B
- Lives Covered
- Kids (33 m)
- Elderly (6 m)
- Disabled
- % of Total BH Spending
- Managed Care
- Total Cost
Reaching across Arizona to provide comprehensive quality health care for those in need
Medicaid Sustainability

Medicaid
Other Health
Income Security
Transportation
Education
Everything Else

Reaching across Arizona to provide comprehensive quality health care for those in need
### GAO - Conditions of Members (%)

<table>
<thead>
<tr>
<th>Condition</th>
<th>Asthma</th>
<th>Diabetes</th>
<th>HIV/AIDS</th>
<th>MH</th>
<th>SUD</th>
<th>Delivery</th>
<th>LTC</th>
<th>None</th>
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<tbody>
<tr>
<td>Asthma</td>
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<tr>
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<td>48.1</td>
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<tr>
<td>MH</td>
<td>17.6</td>
<td>18.7</td>
<td>2.8</td>
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<td>26.7</td>
<td>4.0</td>
<td>11.9</td>
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<td>SUD</td>
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<td>22.6</td>
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<td>4.5</td>
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<td>15.6</td>
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<td>Delivery</td>
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<td>5.9</td>
<td>0.7</td>
<td>21.3</td>
<td>9.0</td>
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<td>0.5</td>
<td>66</td>
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<td>2.8</td>
<td>74.7</td>
<td>24.4</td>
<td>0.6</td>
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<td>14.1</td>
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</table>
What’s Wrong With This Picture?

Age Breakout

- 0-18: 44%
- 19-64: 50%
- >64: 6%

Reaching across Arizona to provide comprehensive quality health care for those in need
AHCCCS Strategic Plan

Reaching Across Arizona to Provide Comprehensive, Quality Health Care for Those in Need

- Bend the cost curve while improving the member’s health outcomes
- Pursue continuous quality improvement
- Reduce fragmentation in healthcare delivery driving towards an integrated system
- Maintain core organizational capacity, infrastructure and workforce.

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Value Based Purchasing

• Acute VBP–20% (10-1-15)- 35%(10-1-16)–50%(10-1-17)
• Health Plan 1% Cap Withhold Competition
  1. 30 day readmission
  2. ED Utilization
  3. Well Child visits – 15 months
  4. Well Child visits – 3-6 years
  5. Well Child visits – 12-21 years
  6. Children’s dental visit – ages 2-21
• Have requirements in place for other lines of business
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Effective Use of Home and Community Based Care

ALTCS Trend in HCBS Utilization

Percentage %

Nursing Facility

Home and Community
AHCCCS Dual Eligible Members
Medicare Enrollment October 2014

- Medicare FFS: 39%
- Aligned Same AHCCCS & DSNP: 45%
- MA Plan: 16%

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Social Determinants - Opportunities

HOME
9k-30k Savings

FOOD
2 x ROI

CARE MANAGEMENT
20% Inpatient 30% Emergency

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Integration Model for Members with Serious Mental Illness

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Three Levels of Integration

CURRENT CONFIGURATION

STREAMLINED CONFIGURATION

Health Plan (physical health)

RBHA

ADHS/DBHS (behavioral health)

AHCCCS

Providers

Providers

Health Plan/RBHA (physical & behavioral health)

AHCCCS

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MMIC First Year Results

- Integrated Health Homes
  - 13% Whole Health SMI Clinic - 18.4% PCMH
  - 68.6% Virtual Health Home
- MMIC has implemented a 16 question health risk assessment
- Began Value Based Purchasing with ACT Teams including ED-Readmissions – Housing – Employment
- Created Medical Assertive Community Treatment Team
- Created Forensic ACT Team to partner with Justice System
- Permanent supportive housing from 2,724 (7-14) to 3,686 (3-15)
- Supported Employment 473 (7-14) to 670 (3-15)
- Peer and Family Support Utilization 2,323 (7-14) to 3,854 (3-15)
Arizona’s Application

• Arizona’s application for a new 5-year waiver includes:
  o Part I: Governor Ducey’s vision to modernize Medicaid: The AHCCCS CARE program
  o Part II: The Legislative Partnership
  o Part III: DSRIP: Arizona’s Approach
  o Part IV: HCBS Final Rule
  o Part V: American Indian Medical Home
  o Part VI: Building Upon Past Successes
  o Part VII: Safety Net Care Pool
Value of 1115 Waiver

• Provides important flexibility for states to be laboratories building strategies that reflect local markets – still changing
• Resulted in creation of model of managed care for long term care with documented success
• Improved member outcomes – reduced costs
• Preserved the core healthcare delivery system in Arizona
• Always areas for marginal gains – workforce expansion – quality - spouses as paid caregivers
• Given enormous changes in healthcare – 1115 waiver will be used to create new models of care that would not have otherwise been created

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AHCCCS
Arizona Health Care Cost Containment System